

Financial Statements September 30, 2019 and 2018

Prairie Public Broadcasting, Inc.



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Independent Auditor's Report

The Board of Directors Prairie Public Broadcasting, Inc. Fargo, North Dakota

Report on the Financial Statements

We have audited the accompanying financial statements of Prairie Public Broadcasting, Inc. (Organization), which comprise the statements of financial position as of September 30, 2019 and 2018, and the related statements of activities, functional expenses, and cash flows for the years then ended, and the related notes to the financial statements.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express an opinion on these financial statements based on our audits. We conducted our audits in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Opinion

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of Prairie Public Broadcasting, Inc. as of September 30, 2019 and 2018, and the changes in its net assets and its cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America.

Other Matters

Other Information

Our audit was conducted for the purpose of forming an opinion on the financial statements as a whole. The supplementary information (actual column) on pages 27 through 38 is presented for purposes of additional analysis and is not a required part of the financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the financial statements. The information has been subjected to the auditing procedures applied in the audit of the financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the financial statements or to the financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the supplementary information (actual column) on pages 27 through 38 is fairly stated in all material respects in relation to the financial statements as a whole.

The supplementary information (budget column) on pages 27 through 38 has not been subjected to the auditing procedures applied in the audit of the basic financial statements and, accordingly, we do not express an opinion or provide any assurance on them.

Fargo, North Dakota January 15, 2020

God Sailly LLP

	2019	2018
Assets		
Current Assets		
Cash and cash equivalents	\$ 2,067,193	\$ 2,241,458
Grants receivable	437,337	394,059
Contributions receivable, net of allowance for uncollectible accounts of \$13,000 in 2019 and \$12,200 in 2018	432,075	402,434
In-kind contributions receivable	37,500	402,434
Trade accounts receivable, net of allowance for uncollectible	37,300	
accounts of \$18,800 in 2019 and \$19,500 in 2018	294,999	254,574
Inventory	14,293	16,050
Prepaid expenses	504,184	506,379
Total current assets	3,787,581	3,814,954
Property and Equipment, Net	10,398,463	10,321,590
Other Assets		
Board directed endowment	4,280,237	4,009,843
Investments	3,113,583	3,035,953
In-kind contributions receivable, net of present value discount		
of \$116,000 in 2019 and \$0 in 2018	341,756	-
Patronage refunds receivable Radio licenses	631,275	603,914
radio licelises	220,000	
Total other assets	8,586,851	7,649,710
Total assets	\$ 22,772,895	\$ 21,786,254

	2019	2018
Liabilities and Net Assets		
Current Liabilities Current portion of deferred contract revenues Accounts payable Accrued liabilities Deferred grants revenues	\$ 6,750 152,161 696,341 660,894	\$ 6,750 487,204 640,290 630,055
Total current liabilities	1,516,146	1,764,299
Deferred Contract Revenues, Net of Current Portion	8,438	15,188
Total liabilities	1,524,584	1,779,487
Net Assets Without donor restrictions		
General reserves Board designated Property and equipment	8,831,245 4,280,237 7,842,133	7,971,892 4,009,843 7,750,336
Total without donor restrictions	20,953,615	19,732,071
With donor restrictions	294,696	274,696
Total net assets	21,248,311	20,006,767
Total liabilities and net assets	\$ 22,772,895	\$ 21,786,254

	Without Donor Restrictions	With Donor Restrictions	Total
Public Support and Revenue		1	
Members	\$ 2,053,125	\$ -	\$ 2,053,125
Corporation for Public	1 514 334		1 514 224
Broadcasting	1,514,234 443,834	050.042	1,514,234
Grants State support	833,333	950,042 344,898	1,393,876 1,178,231
Underwriting	334,058	133,216	467,274
Fees	34,401	133,210	34,401
Gaming (net of prize payouts	34,401		34,401
and cost of sales)	3,331,619	_	3,331,619
Other	639,723	20,000	659,723
Rents	872,431	-	872,431
Net investment return	242,795	8,370	251,165
Net assets released from	,	,	,
restrictions	1,436,526	(1,436,526)	-
Total public support			
and revenue	11,736,079	20,000	11,756,079
Expenses Program services Television Radio	4,514,678 1,591,435		4,514,678 1,591,435
Total program services	6,106,113		6,106,113
Support services			
Television development	354,630	_	354,630
Radio development	94,818	-	94,818
General administration	1,526,121	-	1,526,121
	,,		
Total support services	1,975,569		1,975,569
Gaming and concessions	2,432,853		2,432,853
Total expenses	10,514,535		10,514,535
Revenues in Excess of Expenses			
and Increase in Net Assets	1,221,544	20,000	1,241,544
Net Assets, Beginning of the Year	19,732,071	274,696	20,006,767
Net Assets, End of Year	\$ 20,953,615	\$ 294,696	\$ 21,248,311

	Without Donor Restrictions					
Public Support and Revenue						
Members	\$ 2,049,227	\$ -	\$ 2,049,227			
Corporation for Public						
Broadcasting	1,503,264	-	1,503,264			
Grants	314,912	2,290,745	2,605,657			
State support	858,333	293,290	1,151,623			
Underwriting	294,837	101,181	396,018			
Fees	7,387	-	7,387			
Gaming (net of prize payouts	0.056.405		0.056.405			
and cost of sales)	2,356,105	-	2,356,105			
Other	400,351	45,161	445,512			
Rents	679,652	<u>-</u>	679,652			
Net investment return Net assets released from	358,594	12,577	371,171			
restrictions	2,697,793	(2,697,793)				
Total public support						
and revenue	11,520,455	45,161	11,565,616			
Expenses						
Program services						
Television	4,766,312	-	4,766,312			
Radio	1,549,982		1,549,982			
Total program services	6,316,294		6,316,294			
Support services						
Television development	347,372	-	347,372			
Radio development	85,740	-	85,740			
General administration	1,446,720		1,446,720			
Total support services	1,879,832		1,879,832			
Gaming and concessions	1,689,351		1,689,351			
Total expenses	9,885,477		9,885,477			
Revenues in Excess of Expenses						
and Increase in Net Assets	1,634,978	45,161	1,680,139			
Net Assets, Beginning of the Year	18,097,093	229,535	18,326,628			
Net Assets, End of Year	\$ 19,732,071	\$ 274,696	\$ 20,006,767			

			Prog	gram Services				Support	ing Serv	vices						
							Television	Radio	(General and						
		Television		Radio		Total	Development	Development	Ad	dministrative		Total		Gaming		Total
Salaries	Ś	1,587,424	\$	720,424	\$	2,307,848	\$ -	\$ -	\$	583,490	\$	583,490	\$	712,093	\$	3,603,431
Depreciation		922,590	•	164,619		1,087,209	· -	· -		71,090	•	71,090	•	58,895	•	1,217,194
Benefits		521,888		184,757		706,645	-	_		62,010		62,010		120,705		889,360
Supplies		11,466		278		11,744	-	_		11,424		11,424		621,159		644,327
Gaming taxes		-		-		, -	-	-		, -		, -		601,088		601,088
Program rights		553,021		-		553,021	-	-		-		-		· -		553,021
Power costs		225,326		163,823		389,149	-	-		-		_		-		389,149
Miscellaneous		117,747		13,467		131,214	204,185	_		3,549		207,734		8,957		347,905
Contracted services		228,088		16,114		244,202	-	_		20,762		20,762		36,374		301,338
Program acquisition		-		238,844		238,844	-	_		-		-		-		238,844
Payroll taxes		116,548		51,071		167,619	-	-		50,454		50,454		-		218,073
Rent and leases		-				-	-	_		29,657		29,657		169,713		199,370
Insurance		-		-		-	-	_		168,527		168,527		15,570		184,097
Professional fees		_		_		_	_	_		139,213		139,213		120		139,333
Repairs and maintenance		46,826		8,959		55,785	_	_		60,611		60,611		2,096		118,492
Utilities		-		-		-	_	_		87,301		87,301		27,523		114,824
Travel		44,837		8,959		53,796	2,223	_		26,033		28,256		9,271		91,323
Membership		,		-		-	31,318	30,799		-		62,117		-		62,117
Printing and postage		31,958		2,595		34,553	15,550	-		7,743		23,293		2,524		60,370
Bad debts		-		-		5-1,555	48,239	11,997				60,236		-		60,236
Dues and subscriptions		14,111		_		14,111	-			45,441		45,441		_		59,552
Production		58,813		231		59,044	_	_		.0,		.5,		_		59,044
Bank Fees		-		-		-	_	_		58,570		58,570		_		58,570
New member acquisition		_		_		_	_	52,022		-		52,022		_		52,022
Premiums		_		_		_	48,149	52,022		_		48,149		_		48,149
Promotion		_		_		_	3,555	_		449		4,004		35,189		39,193
Computer		_		_		_	5,555	_		31,469		31,469		-		31,469
Telephone		6,853		1,933		8,786	_	_		18,910		18,910		2,543		30,239
Board Fees		-				-	_	_		26,654		26,654		-		26,654
Program information		19,918		_		19,918	_	_		20,054		-		_		19,918
Cleaning		13,310		_		13,310	_	_		17,705		17,705		_		17,705
Training		6,760		3,514		10,274	825	_		325		1,150		_		11,424
Satellite interconnection fees		-		10,875		10,875	-	_		323		1,130		_		10,875
Vending		_		10,075		10,075	_	_		_		_		5,569		5,569
Equipment		504		972		1,476	_	_		20		20		3,442		4,938
Workers compensation		504		-		1,470				3,020		3,020		338		3,358
Hiring		_		_		_				1,694		1,694		330		1,694
Customer service		_		_		_	586			-,054		586		_		586
NSF checks		-		_		_	J60 -	_		_		-		(316)		(316)
NOI CITECRO	_		_		_				_		_		_		_	
	\$	4,514,678	\$	1,591,435	\$	6,106,113	\$ 354,630	\$ 94,818	\$	1,526,121	\$	1,975,569	\$	2,432,853	\$	10,514,535

			Prog	ram Services						Supporting	g Servic	es						
							Television	1	Radi			neral and						
		Television		Radio		Total	Developme	ent	Develop	ment	Adm	inistrative		Total		Gaming		Total
Salaries	Ś	1,645,585	Ś	687,514	Ś	2,333,099	\$	_	\$	_	Ś	574,403	Ś	574,403	Ś	707,030	Ś	3,614,532
Depreciation	-	1,076,683	,	166,035	*	1,242,718	*	_	*	_	*	78,780	*	78,780	-	43,582	-	1,365,080
Benefits		545,569		181,146		726,715		_		_		65,515		65,515		129,074		921,304
Supplies		10,095		342		10,437		_		_		14,671		14,671		121,917		147,025
Gaming taxes		-		-		-		_		_		- 1,072		,072		365,760		365,760
Program rights		544,764		_		544,764		_		_		_		_		-		544,764
Power costs		233,407		172,075		405,482		_		_		_		_		_		405,482
Miscellaneous		86,497		13,580		100,077	179,	517		-		2,285		181,802		7,750		289,629
Contracted services		223,714		13,688		237,402	-,	_		_		21,256		21,256		26,981		285,639
Program acquisition				225,209		225,209		_		_		,		,		,		225,209
Payroll taxes		118,101		49,518		167,619		_		_		60,326		60,326		_		227,945
Rent and leases		-		-		-		_		_		368		368		173,682		174,050
Insurance		_		_		_		_		_		171,741		171,741		14,635		186,376
Professional fees		_		_		_		_		_		61,579		61,579		1,351		62,930
Repairs and maintenance		53,065		6,336		59,401		_		_		40,153		40,153		10,794		110,348
Utilities		-		-		_		_		_		97,877		97,877		27,471		125,348
Travel		54,743		8,950		63,693	1.3	884		_		22,353		24,237		8,512		96,442
Membership				-		-		036		24,178		,		58,214		-,		58,214
Printing and postage		38,459		3,026		41,485		486		,_, -		7,218		25,704		3,013		70,202
Bad debts		-		-,		,	52,			10,409		- ,		62,947		-,		62,947
Dues and subscriptions		13,888		_		13,888	,-	-		,		35,239		35,239		_		49,127
Production		78,512		164		78,676		_		_		-				_		78,676
Bank Fees		-				-		_		-		69,600		69,600		-		69,600
New member acquisition		_		_		_		_		51,153		-		51,153		_		51,153
Premiums		_		_		_	54,	598		,		_		54,598		_		54,598
Promotion		-		-		_		444		-		1,934		6,378		29,241		35,619
Computer		-		-		_	•,	-		-		33,902		33,902		,		33,902
Telephone		7,779		1,980		9,759		_		_		17,047		17,047		2,397		29,203
Board Fees				_,		-,		_		_		41,459		41,459		_,		41,459
Program information		30,848		-		30,848		-		-		,		-		_		30,848
Cleaning		-		_		_		_		_		16,920		16,920		_		16,920
Training		4,603		1,431		6,034		749		-		1,025		1,774		100		7,908
Satellite interconnection fees		-		10,501		10,501		-		-		-		, <u>-</u>		-		10,501
Vending		-		-,		-		-		-		-		=.		11,288		11,288
Equipment		_		8,487		8,487		_		_		_		_		2,234		10,721
Workers compensation		-		-,		-		_		-		5,322		5,322		762		6,084
Hiring		=		=		-		-		-		5,747		5,747				5,747
Customer service		-		-		_	1.:	120		_		-,		1,120		-		1,120
NSF checks		_		-		_	-,	-		-		-		-,		1,777		1,777
		4_		12		-	•		•				-	*		, <u> </u>		
	\$	4,766,312	\$	1,549,982	\$	6,316,294	\$ 347,	372	\$	85,740	\$	1,446,720	\$	1,879,832	\$	1,689,351	\$	9,885,477

	 2019	 2018
Operating Activities		
Change in net assets	\$ 1,241,544	\$ 1,680,139
Adjustments to reconcile change in net assets to net cash from operating activities		
Depreciation	1,217,194	1,365,520
Net change in unrealized gain and losses on investments	(9,814)	124,919
Net realized gains and losses on investments	(14,247)	(387,916)
Loss on sale of equipment	4,933	-
In-kind contributions	(379,256)	-
Changes in assets and liabilities		
Grants receivable	(43,278)	(64,408)
Contributions receivable	(29,641)	(53,716)
Trade accounts receivable	(40,425)	18,108
Inventory	1,757	9,120
Prepaid expenses	2,195	89,005
Accounts payable	(335,043)	330,801
Accrued liabilities	56,051	16,697
Deferred revenue	 24,089	(50,821)
Net Cash from Operating Activities	 1,696,059	3,077,448
Investing Activities		
Purchases and construction of property and equipment	(1,299,000)	(2,559,343)
Proceeds from sale of investments	2,303,515	4,522,637
Purchase of radio license	(220,000)	-
Patronage refunds receivable	(27,361)	(22,296)
Purchases of investments	 (2,627,478)	 (4,546,362)
Net Cash used for Investing Activities	(1,870,324)	 (2,605,364)
Net Change in Cash and Cash Equivalents	(174,265)	472,084
Cash and Cash Equivalents, Beginning of Year	2,241,458	1,769,374
Cash and Cash Equivalents, End of Year	\$ 2,067,193	\$ 2,241,458

Note 1 - Principal Activity and Significant Accounting Policies

Organization and Nature of Operations

Prairie Public Broadcasting, Inc. (Organization) is a trusted public service dedicated to building an exciting and productive future for the prairie and its people. The Organization offers a window on the world through national and regional television and radio programming; creates a forum for the most important issues facing our region with locally produced, topical documentaries; partners with others to foster education for all ages; and utilizes digital technology and web services to expand those valued services. Beginning with a single television transmitter in Fargo, the Organization has grown to become the premier broadcaster of public television and radio services throughout the prairie region.

The Organization operates nine non-commercial television stations, (KBME-DT – Bismarck, ND; KCGE-DT – Crookston, MN; KMDE-DT – Devils Lake, ND; KDSE-TV – Dickinson, ND; KJRE-DT – Ellendale, ND; KFME-TV – Fargo, ND; KFGE-TV – Grand Forks, ND; KSRE-DT – Minot, ND; and KWSE—DT – Williston, ND), and ten non-commercial public FM radio stations (KCND-FM – Bismarck, ND; KPPD-FM – Devils Lake, ND; KDPR-FM – Dickinson, ND; KDSU-FM – Fargo, ND; KFJM-FM – Grand Forks, ND; KUND-FM – Grand Forks, ND; KPRJ-FM – Jamestown, ND; KMPR-FM – Minot, ND; KPPW-FM – Williston, ND; and KPPR-FM – Williston, ND). The financial statements include the accounts of all affiliated stations operated by the Organization. The Organization raises funds through pledges, donations, and charitable gaming activities at several locations.

Basis of Accounting

The financial statements of the Organization have been prepared on the accrual basis. The significant accounting policies followed are described below to enhance the usefulness of the financial statements to the reader.

Cash and Cash Equivalents

The Organization considers all cash and highly liquid financial instruments with original maturities of three months or less, and which are neither held for nor restricted by donors for long-term purposes, to be cash and cash equivalents. Cash and highly liquid financial instruments restricted to capital expenditures, permanent endowment, or other long-term purposes of the Organization are excluded from this definition.

Grants Receivable

The Organization receives grants from federal and private agencies for various programs. Grants receivable represents amounts requested from granting agencies for services performed. Grants receivable is reduced once the cash has been received from the granting agencies.

Contributions Receivable

Contributions receivable expected to be collected within one year are recorded at net realizable value. Contributions receivable expected to be collected in future years are initially recorded at fair value using present value techniques incorporating risk-adjusted discount rates designed to reflect the assumptions market participants would use in pricing the asset. In subsequent years, amortization of the discounts is included in contribution revenue in the statement of activities. Management determines the allowance for uncollectable contributions receivable based on historical experience, an assessment of economic conditions, and a review of subsequent collections. Contributions receivable are written off when deemed uncollectable.

Receivables and Credit Policies

Trade receivables are uncollateralized customer obligations due under normal trade terms requiring payment within 30 days from the invoice date. The receivables are non-interest bearing. Payments of trade receivables are applied to the earliest unpaid invoices. The carrying amount of trade receivables is reduced by an amount that reflects management's best estimate of the amounts that will not be collected.

Inventory

Inventory is comprised of gaming jar tickets, bingo paper, concession supplies and resale promotional items, and is stated at the lower of cost or net realizable value determined by the first-in, first-out method.

Prepaid Expenses

Certain payments to vendors reflect costs applicable to future accounting periods and are recorded as prepaid items.

Property and Equipment

Property and equipment acquisitions in excess of \$1,000 for equipment and \$5,000 for buildings and land are recorded at cost, or if donated, at fair value on the date of donation. Depreciation is computed using the straight-line method over the estimated useful lives of the assets ranging from three to forty years, or in the case of leasehold improvements, the lesser of the useful life of the asset or the lease term. When assets are sold or otherwise disposed of, the cost and related depreciation is removed from the accounts, and any remaining gain or loss is included in the statements of activities. Costs of maintenance and repairs that do not improve or extend the useful lives of the respective assets are expensed currently.

Gifts of long-lived assets such as land, buildings, or equipment are reported as additions to net assets without donor restrictions, unless explicit donor stipulations specify how the donated assets must be used. Gifts of long-lived assets with explicit restrictions that specify how the assets are to be used and gifts of cash or other assets that must be used to acquire long-lived assets are reported as restricted net assets. Absent explicit donor stipulations about how long those long-lived assets must be maintained, expirations of donor restrictions are reported when donated or when acquired long-lived assets are placed in service.

The Organization reviews the carrying values of property and equipment for impairment whenever events or circumstances indicate that the carrying value of an asset may not be recoverable from the estimated future cash flows expected to result from its use and eventual disposition. When considered impaired, an impairment loss is recognized to the extent carrying value exceeds the fair value of the asset. There were no indicators of asset impairment during the years ended September 30, 2019 and 2018.

Board Directed Endowment

The Board Directed Endowment includes investments set aside by the Board of Directors. The earnings on these investments are available to support operations. The Board Directed Endowment is reflected as a noncurrent asset and a board designated net asset in the accompanying financial statements.

Investments

Investment purchases are recorded at cost, or if donated, at fair value on the date of donation. Thereafter, investments are reported at their fair values in the statement of financial position. Net investment return is reported in the statement of activities and consists of interest and dividend income, realized and unrealized gains and losses, less investment management and custodial fees.

Patronage Refund Receivable

Patronage refund receivable represents undistributed balances held by utility cooperative organizations for the account of the Organization. These patronage refunds are distributed at the discretion of the cooperatives' management and/or boards of directors.

Net Assets

Net assets, revenues, gains, and losses are classified based on the existence or absence of donor or grantor restrictions. Accordingly, net assets and changes therein are classified and reported as follows:

<u>Net Assets Without Donor Restrictions</u> – Net assets available for use in general operations and not subject to donor (or certain grantor) restrictions. The governing board has designated, from net assets without donor restrictions, net assets for an operating reserve and board-designated endowment.

Net Assets With Donor Restrictions – Net assets subject to donor (or certain grantor) restrictions. Some donor imposed (or grantor) restrictions are temporary in nature, such as those that will be met by the passage of time or other events specified by the donor. Other donor restrictions are perpetual in nature, where the donor stipulates that resources be maintained in perpetuity. The Organization reports contributions restricted by donors as increases in net assets with donor restrictions if they are received with donor stipulations that limit the use of the donated assets. When a donor restriction expires, that is, when a stipulated time restriction ends, or purpose restriction is accomplished, net assets with donor restrictions are reclassified to net assets without donor restrictions and reported in the statements of activities as net assets released from restrictions. Gifts of long-lived assets and gifts of cash restricted for the acquisition of long-lived assets are recognized as revenue when the assets are placed in service. Donor are released when a restriction expires, that is, when the stipulated time has elapsed, when the stipulated purpose for which the resource was restricted has been fulfilled, or both.

Revenue Recognition

Revenue is recognized when earned. Program service fees and payments under cost-reimbursable contracts received in advance are deferred to the applicable period in which the related services are performed, or expenditures are incurred. Contributions are recognized when cash, securities or other assets, an unconditional promise to give, or notification of a beneficial interest is received. Conditional promises to give are not recognized until the conditions on which they depend have been substantially met.

In-Kind Contributions

The Organization leases rooftop space from unrelated third parties, the value of which has been contributed. Contributed goods are recorded at fair value at the date of donation (Note 12).

Fundraising Costs

The costs of fundraising are presented as development expenses included in support services on the statements of activities. There were no joint costs allocated to fund raising costs in either year presented. Fund raising expenses were approximately \$476,000 and \$458,000 for the years ended September 30, 2019 and 2018.

Advertising

The Organization uses advertising to promote its programs. The costs of advertising and promotion are expensed as incurred. During 2019 and 2018, advertising and promotion costs totaled \$121,230 and \$99,234.

Income Taxes

The Organization is organized as a North Dakota nonprofit corporation and has been recognized by the Internal Revenue Service (IRS) as exempt from federal income taxes under Section 501(c) (3) of the Internal Revenue Code. The Organization is annually required to file a Return of Organization Exempt from Income Tax (Form 990) with the IRS. In addition, the Organization is subject to income tax on net income that is derived from business activities that are unrelated to their exempt purposes. The Organization files an Exempt Organization Business Income Tax Return (Form 990-T) with the IRS to report its unrelated business taxable income.

The Organization believes that it has appropriate support for any tax positions taken affecting its annual filing requirements, and as such, does not have any uncertain tax positions that are material to the financial statements. The Organization would recognize future accrued interest and penalties related to unrecognized tax benefits and liabilities in income tax expense if such interest and penalties are incurred.

Gaming Taxes

The state of North Dakota assesses a tax on gaming gross proceeds.

Functional Allocation of Expenses

The costs of program and supporting services activities have been summarized on a functional basis in the consolidated statements of activities. The consolidated statements of functional expenses present the natural classification detail of expenses by function. Accordingly, certain costs have been allocated among the programs and supporting services benefited.

The financial statements report certain categories of expenses that are attributed to more than one program or supporting function. Therefore, expenses require allocation on a reasonable basis that is consistently applied. The expenses that are allocated include salaries and wages, benefits, payroll taxes, professional services, office expenses, insurance, and other, which are allocated on the basis of usage.

New Accounting Pronouncements – Presentation of Financial Statements for Not-For-Profit Entities

As of October 1, 2018, the Organization adopted the provisions of Accounting Standards Update (ASU) 2016-14, *Presentation of Financial Statements for Not-For-Profit Entities*. The provisions of the ASU replace the existing three classes of net assets with two new classes (net assets without donor restrictions and net assets with donor restrictions). The ASU introduces a new disclosure to improve a financial statement user's ability to assess the Organization's liquidity and exposure to risk. The ASU also introduces new reporting requirements to present expenses by both function and natural classification in a single location and to present investment returns on the statements of activities net of external and direct internal investment expenses.

The Organization has adopted this standard as management believes the standard improves the usefulness and understandability of the Organization's financial reporting.

Reclassifications

Certain reclassifications of amounts previously reported have been made to the accompanying consolidated financial statements to maintain consistency between periods presented. The reclassifications had no impact on previously reported net assets.

Subsequent Events

The Organization has evaluated subsequent events through January 15, 2020, the date which the financial statements were available to be issued.

Note 2 - Liquidity and Availability

	2019	2018
Cash and cash equivalents Receivables	\$ 2,067,193	\$ 2,241,458
Grants	437,337	394,059
Contributions	432,075	402,434
Trade	294,999	254,574
Board directed endowment	4,280,237	4,009,843
Investments	3,113,583	3,035,953
	10,625,424	10,338,321
Less amounts not available to be used within one year		
Net assets designated by the board	(4,280,237)	(4,009,843)
Net assets with donor restrictions	(294,696)	(274,696)
	\$ 6,050,491	\$ 6,053,782

Endowment funds consist of donor-restricted endowments and funds designated by the board as endowments. Income from donor-restricted endowments is restricted for specific purposes, with the exception of the amounts available for general use. Donor-restricted endowment funds are not available for general expenditure.

The board has established designated amounts to be set aside as donor advised funds. Although the Organization does not intend to spend from this board-designated endowment (other than amounts appropriated for general expenditure as part of the Board's annual budget approval and appropriation), these amounts could be made available if necessary.

As part of a liquidity management plan, cash in excess of daily requirements is invested in short-term investments, CDs, and money market funds.

Note 3 - Property and Equipment

Property and equipment consists of the following at September 30, 2019 and 2018:

	2019	2018
Land	\$ 680,971	\$ 680,971
Buildings and improvements	4,969,466	4,969,466
Vehicles and equipment	41,296,240	37,754,896
Construction in process	-	2,277,195
	46,946,677	45,682,528
Less accumulated depreciation	(36,548,214)	(35,360,938)
Net property and equipment	\$ 10,398,463	\$ 10,321,590

A significant portion of the Organization's equipment for producing and transmitting programs has been purchased with federal grant funds. Federal regulations require that the federal government be given a lien on such property. The lien is for a ten-year period beginning when the asset is placed in service. Depreciation expense on property and equipment totaled \$1,217,194 and \$1,365,520 for the years ended September 30, 2019 and 2018. The estimated cost to complete the new tower and antenna in Minot is \$200,000, which will be funded through the Federal Communications Commission.

Note 4 - Investments

Board Directed Endowment

The Board Directed Endowment investments at September 30, 2019 and 2018 are shown in the following table. Investments in fixed income mutual funds, equity securities, stock mutual funds, and alternative investments are stated at fair value. Investments in cash and cash equivalents are stated at cost plus accrued interest, if applicable.

	 2019	 2018
Board Directed Endowment		
Fixed income mutual funds	\$ 1,034,325	\$ 1,046,557
Equity securities	1,135,048	975,327
Stock mutual funds	1,893,151	1,644,375
Cash and cash equivalents	60,615	28,419
Alternative investments	157,098	315,165
	\$ 4,280,237	\$ 4,009,843

Investments

Investments in fixed income mutual funds, stock mutual funds, alternative investments, and other investments are stated at fair value. Investments in cash and cash equivalents and certificates of deposit are stated at cost plus accrued interest, if applicable. Investments include the following at September 30, 2019 and 2018:

		2019		2018
Investments Certificates of deposit	\$	2,801,824	\$	2,752,951
Endowment	7	2,001,024	7	2,732,331
Fixed income mutual funds		108,672		101,962
Stock mutual funds		157,264		144,106
Alternative investments		6,552		-
Cash and cash equivalents		3,557		1,607
Other		35,714		35,327
	\$	3,113,583	\$	3,035,953

Note 5 - Net Assets with Donor Restrictions

Net assets with donor restrictions are restricted for the following purposes or periods.

	2019	2018
Endowments Perpetual in nature, earnings from which are subject to endowment spending policy appropriation Operations	\$ 294,696	\$ 274,696

Net assets were released from donor restrictions by incurring expenses satisfying the restricted purpose or by occurrence of the passage of time or other events specified by the donors as follows for the years ended September 30, 2019 and 2018:

		2019		2018
Satisfaction of purpose restrictions FCC Repack	Ś	950,042	\$	2,290,745
Minnesota state support	Ţ	344,898	Ų	293,290
Underwriting		133,216		101,181
Restricted - Purpose appropriations		1,428,156		2,685,216
General		8,370		12,577
	\$	1,436,526	\$	2,697,793

Note 6 - Endowments

The Organization's endowment (Endowment) consists of funds established by donors to provide annual funding for specific activities and general operations. The Endowment also includes certain net assets without donor restrictions designated for endowment by the Board of Directors.

The Board of Directors has interpreted the North Dakota Uniform Prudent Management of Institutional Funds Act (UPMIFA) as requiring the preservation of the fair value of the original gift as of the date of the donor-restricted endowment funds, unless there are explicit donor stipulations to the contrary. At September 30, 2019 and 2018, there were no such donor stipulations. As a result of this interpretation, the Organization retains in perpetuity (a) the original value of initial and subsequent gift amounts (including promises to give net of discount and allowance for doubtful accounts, including promises to give at fair value donated to the Endowment and (b) any accumulations to the Endowment made in accordance with the direction of the applicable donor gift instrument at the time the accumulation is added. Donor-restricted amounts not retained in perpetuity are subject to appropriation for expenditure in a manner consistent with the standard of prudence prescribed by UPMIFA. The following factors are considered in making a determination to appropriate or accumulate donor-restricted endowment funds:

- The duration and preservation of the fund
- The purposes of the organization and the donor-restricted endowment fund
- General economic conditions
- The possible effect of inflation and deflation
- The expected total return from income and the appreciation of investments
- Other resources of the organization
- The investment policies of the organization

At September 30, 2019 and 2018, the Organization had the following endowment net asset composition by type of fund:

	Without Donor Restrictions		 ith Donor estrictions	Total		
September 30, 2019						
Board-designated endowment funds	\$	4,280,237	\$ -	\$	4,280,237	
Donor-designated endowment funds Original donor-restricted gift amount and amounts required to be maintained						
in perpetuity by donor			294,696		294,696	
	\$	4,280,237	\$ 294,696	\$	4,574,933	

		thout Donor estrictions		th Donor estrictions		Total
September 30, 2018 Board-designated endowment funds	\$	4,009,843	\$	-	\$	4,009,843
Donor-designated endowment funds Original donor-restricted gift amount and amounts required to be maintained in perpetuity by donor				274,696		274,696
	\$	4,009,843	\$	274,696	\$	4,284,539
The following were the changes in the endowment necessary 2018:	t asse	ets for the year	s ende	d September 3	0, 201	19 and
2016.		thout Donor Restriction		th Donor strictions		Total
Balance as of September 30, 2017	\$	3,518,405	\$	229,535	\$	3,747,940
Contributions Investment gain Amounts appropriated		190,999 300,439 -		45,161 13,672 (13,672)		236,160 314,111 (13,672)
Balance as of September 30, 2018		4,009,843		274,696		4,284,539
Contributions Investment gain Amounts appropriated		119,787 150,607 -		20,000 8,370 (8,370)		139,787 158,977 (8,370)
Balance as of September 30, 2019	\$	4,280,237	\$	294,696	\$	4,574,933
Board Designated Endowment Performance since Cre	eatio	n				
The performance of the board designated endowment follows:	t sinc	e it was created	d by the	e Board of Dire	ectors	is as
Amount initially established in board designated endo	owme	ent			\$	250,000
Board designated contributions since creation Investment income, net, since creation						2,721,408 1,308,829

Balance as of September 30, 2019

\$ 4,280,237

The board designated endowment is recorded at fair value. The investment income (losses) noted above include interest income, realized and unrealized gains and losses, and fees.

The Organization has a budget which provides for an improvement in working capital position. The improvement goal was set at 1% of revenues from ongoing operating revenues, which excludes revenues for land, building and equipment. For 2019, any actual improvement from operations of the working capital position above the budgeted goal is to be invested in the Organization's Board Directed Endowment Fund in the following fiscal year.

For fiscal year 2019, the improvement goal was set at \$74,401. As of September 30, 2019 and 2018, the working capital position was \$2,271,435 and \$2,050,655, which is an increase of \$220,780. The improvement above the budget goal of \$146,379 will be designated for investment in the board designated endowment in fiscal 2020.

Return Objectives and Risk Parameters

The Organization has adopted investment and spending policies for endowment assets that attempt to provide a predictable stream of funding to support the operations while seeking to maintain the purchasing power of the endowment assets. The long-term objective for the Endowment is to earn a total rate of return from investment assets which shall exceed demands placed on the portfolio to support the Organization's spending policy plus the rate of inflation, as measured by the national Consumer Price Index. Actual returns in any given year may vary from this amount. To satisfy this long-term rate-of-return objective, the investment portfolio is structured on a total-return approach through which investment returns are achieved through both capital appreciation (realized and unrealized) and current yield (interest and dividends). A significant portion of the funds are invested to seek growth of principal over time. Endowment assets include funds with donor restrictions and board designated funds without donor restrictions. Only a majority vote of the Board of Directors would change the designation of these funds to be recorded in operating net assets without donor restrictions. The endowment assets are invested in a manner that is intended to produce results that exceed the price and yield positive results while assuming a low level of investment risk.

Strategies Employed for Achieving Objectives

To satisfy its long-term rate-of-return objectives, the Organization relies on an investment allocation with investments in mutual funds and cash equivalents.

Funds with Deficiencies

From time to time, the fair value of assets associated with individual donor-restricted endowment funds may fall below the level that the donor or UPMIFA requires the Organization to retain as a fund of perpetual duration. There were no such deficiencies as of September 30, 2019 and 2018.

Spending Policy and How the Investment Objectives Relate to Spending Policy

The Organization's policy is to maintain sufficient financial stability for the operations of the Organization. Interest and dividends net of investment expense are currently included in the endowments and until a decision is made regarding the use of those funds.

Note 7 - Retirement Plan

Substantially all employees of the Organization participate in a defined contribution retirement plan. Employer contributions to the plan are based on a percentage of employee compensation and are paid as accrued. Retirement expense was \$177,408 and \$168,034 for the years ended September 30, 2019 and 2018.

Note 8 - Funds Held by Foundations

There were funds totaling approximately \$247,000 and \$270,000 held by various foundations at September 30, 2019 and 2018. These amounts are not included in the assets reported in the statement of financial position. These funds are managed by the foundations. The Organization receives the interest income from these funds on an annual basis.

Note 9 - Leases

The Organization leases office and tower space to various lessees under long term leases. Rental income totaled \$872,431 and \$864,534 for the years ended September 30, 2019 and 2018.

Future minimum lease payments receivable on these leases are as follows:

Years Ending September 30,		Amount			
2020	\$	831,859			
2021		687,735			
2022		658,108			
2023		492,033			
2024		443,719			
Thereafter		1,533,298			
Total minimum payments receivable	\$	4,646,752			

Note 10 - Fair Value of Assets

Certain assets are reported at fair value in the financial statements. Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction in the principal, or most advantageous, market at the measurement date under current market conditions regardless of whether that price is directly observable or estimated using another valuation technique. Inputs used to determine fair value refer broadly to the assumptions that market participants would use in pricing the asset or liability, including assumptions about risk. Inputs may be observable or unobservable. Observable inputs are inputs that reflect the assumptions market participants would use in pricing the asset or liability based on market data obtained from sources independent of the reporting entity. Unobservable inputs are inputs that reflect the Organization's own assumptions about the assumptions market participants would use in pricing the asset or liability based on the best information available. A three-tier hierarchy categorizes the inputs as follows:

Level 1 – Quoted prices (unadjusted) in active markets for identical assets or liabilities that the Organization can access at the measurement date.

Level 2 – Inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly or indirectly. These include quoted prices for similar assets or liabilities in active markets, quoted prices for identical or similar assets or liabilities in markets that are not active, inputs other than quoted prices that are observable for the asset or liability, and market-corroborated inputs.

Level 3 – Unobservable inputs for the asset or liability. In these situations, the Organization develops inputs using the best information available in the circumstances.

In some cases, the inputs used to measure the fair value of an asset or a liability might be categorized within different levels of the fair value hierarchy. In those cases, the fair value measurement is categorized in its entirety in the same level of the fair value hierarchy as the lowest level input that is significant to the entire measurement.

Assessing the significance of a particular input to entire measurement requires judgment, taking into account factors specific to the asset or liability. The categorization of an asset within the hierarchy is based upon the pricing transparency of the asset and does not necessarily correspond to the Organization's assessment of the quality, risk or liquidity profile of the asset or liability.

A significant portion of the Organization's investment assets are classified within Level 1 because they include equity securities, alternative investments, and open-end mutual funds with readily determinable fair values based on daily redemption values. The other assets are classified as Level 3 because the Organization values them based on unobservable (non-market) information received.

Assets measured at fair value on a recurring basis at September 30, 2019 and 2018 are as follows:

		2019	2018
Fixed income mutual funds Equity securities Stock mutual funds Alternative investments Other investments	·	1,142,997 1,135,048 2,050,415 163,650 35,714	\$ 1,148,519 975,327 1,788,481 315,165 35,327
	\$	4,527,824	\$ 4,262,819

The related fair values of these assets are determined as follows:

	Total		Quoted Prices In Active Markets (Level 1)		In Active Observable Markets Inputs		ervable puts	I	bservable nputs evel 3)
September 30, 2019									
Fixed income mutual funds									
Corporate	\$	1,142,997	\$	1,142,997	\$	-	\$	-	
Equity securities									
Consumer discretionary		199,173		199,173		-		-	
Consumer staple		142,453		142,453		-		-	
Energy		54,105		54,105		-		-	
Financial		156,326		156,326		-		-	
Health care		155,916		155,916		-		-	
Industrial		69,010		69,010		-		-	
Information technology		229,807		229,807		-		-	
Materials		12,320		12,320		-		-	
Telecommunication		108,269		108,269		-		-	
Utilities		7,669		7,669		-		-	
Stock mutual funds									
Mid-cap growth		136,925		136,925		-		-	
Mid-cap blend		151,342		151,342		-		-	
Foreign large growth		563,458		563,458		-		-	
Foreign large blend		356,365		356,365		-		-	
Diversified emerging									
market		290,758		290,758		-		-	
Small growth		159,140		159,140		-		-	
Small blend		134,645		134,645		-		-	
Large blend		257,782		257,782		-		-	
Alternative investments		163,650		163,650		-		<u>-</u>	
Other investments		35,714				-		35,714	
	\$	4,527,824	\$	4,492,110	\$		\$	35,714	

Santambar 20, 2019		Total		noted Prices In Active Markets (Level 1)		Other bservable Inputs (Level 2)	l	bservable nputs evel 3)
September 30, 2018 Fixed income mutual funds								
Corporate	\$	1,024,742	\$	1,024,742	\$	_	\$	_
Foreign	Y	119,259	Y	119,259	Y	_	Y	_
World		4,518		4,518		_		_
Equity securities		4,310		7,510				
Consumer discretionary		121,183		121,183		_		_
Consumer staple		95,829		95,829		_		_
Energy		62,456		62,456		-		_
Financial		158,102		158,102		-		_
Health care		162,122		162,122		_		-
Industrial		78,506		78,506		-		-
Information technology		165,720		165,720		-		-
Materials		13,388		13,388		-		-
Telecommunication		112,260		112,260		-		-
Utilities		5,761		5,761		-		-
Stock mutual funds								
Mid-cap growth		141,911		141,911		-		-
Mid-cap blend		153,533		153,533		-		-
Foreign large growth		458,461		458,461		-		-
Foreign large blend		268,698		268,698		-		-
Diversified emerging								
market		214,697		214,697		-		-
Large growth		78,847		78,847		-		-
Small blend		86,237		86,237		-		-
Large blend		386,097		386,097		-		-
Alternative investments		315,165		315,165		-		-
Other investments		35,327						35,327
	\$	4,262,819	\$	4,227,492	\$		\$	35,327

Following is a reconciliation of activity for the assets measured at fair value based upon significant unobservable (non-market) information:

	Other Investment	
Balance, September 30, 2017	\$	34,386
Investment income (loss), net of expenses Withdrawals		2,336 (1,395)
Balance, September 30, 2018		35,327
Investment income (loss), net of expenses Withdrawals		2,021 (1,634)
Balance, September 30, 2019	\$	35,714

Assets measured at fair value on a nonrecurring basis include the following at September 30, 2019 and 2018:

	 2019	2018
Contributions received	\$ 1,580,860	\$ 1,591,681

Contributions receivable are reported at fair value at the date the promise is received, which is then treated as cost.

Note 11 - Commitments and Contingencies

Operating Leases

The Organization leases a portion of its equipment under operating leases expiring during the next five years. The Organization also leases land on which to place its broadcast towers. These leases are also operating leases and expire over the next twenty years. Lastly, the Organization holds gaming leases which are short-term leases as they are renewed annually. The total rental expense for all operating leases was \$232,193 and \$227,871 for the years ended September 30, 2019 and 2018.

The following is a schedule of future minimum rental payments required under all long-term operating leases as of September 30, 2019.

Years Ending September 30,		Amount			
2020	\$	104,263			
2021		76,252			
2022		71,153			
2023		68,862			
2024		60,628			
Thereafter		446,798			
Total	\$	827,956			

Self-Insurance

The Organization is self-insured with respect to certain employee medical costs. Terms of the plan include a stop-loss provision which limits the Organization's liability to \$35,000 per individual or approximately \$670,000 in aggregate annually. The self-insurance is included in accrued liabilities on the statement of financial position.

	Ве	ginning						Ending
	В	Balance		Expense	Claims Paid		E	Balance
2019	\$	27,000	\$	593,787	\$	(569,787)	\$	51,000
2018		27,000		589,196		(589,196)		27,000

Note 12 - In-Kind Contribution

During the year, the Organization entered into two agreements with unrelated third parties to lease microwave antenna space for varying periods of time. The lease payment requirements were not equivalent to the fair value of the space that is being leased. The Organization has recorded an in-kind contribution in relation to the value of the use of the space throughout the period of the leases.

Future discount on the lease is as follows:

Years Ending September 30,	Fair Value		Fair Val		Discount			Net
2020	\$	37,500	\$	-	\$	37,500		
2021		26,563		(1,394)		25,169		
2022		25,000		(2,061)		22,939		
2023		25,000		(2,710)		22,290		
2024		25,000		(3,340)		21,660		
Thereafter		356,250		(106,552)		249,698		
					•			
Total	\$	495,313	\$	(116,057)	\$	379,256		



Supplementary Information September 30, 2019

Prairie Public Broadcasting, Inc.

	Budget (unaudited)	Actual
Television	(44)	
Support and Revenue	\$ 4,462,699	\$ 5,635,456
Expenses		
Programming and production	2,641,326	2,367,386
Engineering Development	2,465,622 383,410	2,147,292 354,630
Development	363,410	354,030
Total expenses	5,490,358	4,869,308
Excess of Support and Revenue over Expenses	\$ (1,027,659)	\$ 766,148
Radio		
Support and Revenue	\$ 1,113,000	\$ 1,133,916
Expenses		
Programming and production	1,069,512	1,113,170
Engineering	498,850	478,265
Development	97,450	94,818
Total expenses	1,665,812	1,686,253
Excess of Expenses over Support and Revenue	\$ (552,812)	\$ (552,337)
Corporate		
Allocated to television	\$ 1,273,416	\$ 1,838,775
Allocated to radio	495,217	715,079
Total support and revenue		2,553,854
Total support and revenue	1,768,633	2,555,654
General and Administrative Expenses		
Allocated to television	1,086,776	1,098,807
Allocated to radio	422,635	427,314
Total expenses	1,509,411	1,526,121
Excess of Support and Revenue over Expenses	\$ 259,222	\$ 1,027,733
Total		
Support and Revenue	\$ 7,344,332	\$ 9,323,226
Expenses	8,665,581	8,081,682
Excess of Support and Revenue over Expenses	\$ (1,321,249)	\$ 1,241,544

	Budget	 Actual
	(unaudited)	_
Television		
Membership (1)	\$ 1,616,000	\$ 1,580,860
CPB income (2)	1,291,100	1,326,057
ND state support (4)	415,000	409,500
MN state support (4)	572,948	592,359
Underwriting (5)	333,000	275,891
NCCEMS (3)	119,000	118,996
Educational fees (6)	33,000	34,401
MN capital grant (4)	10,871	10,872
Program products (8)	15,000	14,436
Foundation income (3)	18,000	31,806
CPB interconnection grant (2)	17,900	18,112
Broadcast income (8)	10,000	7,700
Grant income (3)	123,000	269,945
FCC Repack KSRE (3)	-	950,042
Special gifts (8)	2,500	114,413
Memorials (8)	1,000	-
Special events (8)	10,000	(1,247)
Canadian exchange (1)	(125,620)	 (118,687)
Total television	4,462,699	 5,635,456
Radio		
Membership (1)	556,000	590,952
Underwriting (5)	200,000	191,383
CPB income (2)	171,000	170,065
ND state support (4)	170,000	165,500
Grant income (3)	16,000	23,087
Miscellaneous (8)	, <u>-</u>	320
Special events (8)		 (7,391)
Total radio	1,113,000_	 1,133,916

	Budget (unaudited)	Actual
Corporate	(**************************************	
Television		
Gaming net income (7)	\$ 584,046	\$ 647,112
Tower rent (9)	451,492	597,060
Contracted services (8)	146,150	20,304
Building rent (9)	30,240	31,090
Capital patronage (8)	18,000	45,471
Oil well royalties (8)	5,760	4,864
Interest income (10)	32,400	120,749
Other revenues (8)	6,768	8,450
Realized and unrealized gains and losses (10)	-	60,090
Endowment contribution (8)	_	14,400
In kind (8)	_	291,439
Gain on sale of equipment (8)	_	56
Vending loss (8)	(1,440)	(2,310)
	1,273,416	1,838,775
Radio	227.420	254.654
Gaming net income (7)	227,129	251,654
Tower rent (9)	175,580	232,190
Contracted services (8)	56,836	7,896
Building rent (9)	11,760	12,091
Capital patronage (8)	7,000	17,683
Oil well royalties (8)	2,240	1,891
Interest income (10)	12,600	46,958
Other revenues (8)	2,632	3,286
Realized and unrealized gains and losses (10)	-	23,368
Endowment contribution (8)	-	5,600
In kind (8)	-	113,338
Gain on sale of equipment (8)	-	22
Vending loss (8)	(560)	(898)
	495,217	715,079
Total corporate	1,768,633	2,553,854
Total Support and Revenue	7,344,332	9,323,226
Gaming and concession expenses		
Allocated to television (7)	(1,308,751)	(1,751,654)
Allocated to radio (7)	(508,959)	(681,199)
Total gaming and concession expenses	\$ (1,817,710)	\$ (2,432,853)

Public Support and Revenue - Television Membership (1) CPB income (2) Grants (3) State Support (4) Underwriting (5) Fees (6) Gaming (net of prize payouts and cost of sales) (7) Other (8) Rents (9)	\$ 1,490,380 1,309,000 260,000 998,819 333,000 33,000 1,892,797 213,738 481,732	\$ 1,462,173 1,344,169 1,370,789 1,012,731 275,891 34,401 2,398,766 517,976 628,150
Net investment return (10)	 32,400	180,839
Total Public Support and Revenue - Television	7,044,866	 9,225,885
Public Support and Revenue - Radio Membership (1) CPB income (2) Grants (3) State Support (4) Underwriting (5) Gaming (net of prize payouts and cost of sales) (7) Other (8) Rents (9) Net investment return (10) Total Public Support and Revenue - Radio	556,000 171,000 16,000 170,000 200,000 736,088 68,148 187,340 12,600	 590,952 170,065 23,087 165,500 191,383 932,853 141,747 244,281 70,326
Public Support and Revenue Membership (1) CPB income (2) Grants (3) State Support (4) Underwriting (5) Fees (6) Gaming (net of prize payouts and cost of sales) (7) Other (8) Rents (9) Net investment return (10)	2,046,380 1,480,000 276,000 1,168,819 533,000 33,000 2,628,885 281,886 669,072 45,000	 2,053,125 1,514,234 1,393,876 1,178,231 467,274 34,401 3,331,619 659,723 872,431 251,165
Total Public Support and Revenue	\$ 9,162,042	\$ 11,756,079

	Budget (unaudited)		Actual	
Salary - Full-time	\$	1,121,476	\$	997,729
Program rights		584,750		553,021
Benefits		353,700		341,094
Production		91,100		58,813
Contracted services		132,500		97,955
Miscellaneous		112,330		117,588
FICA tax		82,400		74,129
Program information		22,400		19,918
Postage		38,250		29,468
Travel		40,250		26,019
Supplies		10,250		9,521
Dues and subscriptions		16,020		14,111
Training		12,600		4,624
Equipment repair		12,400		13,392
Telephone		2,800		3,175
Printing		4,500		2,490
Equipment		500		504
Set material		500		478
Salary - Part-time		2,100		1,890
Video tape		500		1,467
Total programming and production expenses - television	\$	2,641,326	\$	2,367,386

	 Budget unaudited)	Actual		
Depreciation Salary - Full-time Power costs Benefits Transmitter repairs and maintenance Contracted facilities and services Video equipment repairs and maintenance FICA tax Travel Salary - Part-time Vehicle repair Training Telephone Equipment Miscellaneous	\$ 1,200,000 569,300 237,100 179,600 72,422 54,550 41,000 43,700 25,000 30,900 5,200 2,000 3,600 750 500	\$	922,590 563,452 225,326 180,794 78,473 51,660 31,041 42,419 18,818 24,353 2,393 2,136 3,678	
Total engineering expenses - television	\$ 2,465,622	\$	2,147,292	

	Budget (unaudited)		Actual	
Salary - Full-time Program acquisition Benefits Salary - Part-time FICA tax Program production Contracted services Travel Training Satellite interconnection fees Miscellaneous Postage Telephone Supplies	\$	565,500 216,112 153,800 38,100 44,100 - 12,800 7,800 4,200 10,710 9,740 3,750 2,200 700	\$	532,077 238,844 168,822 73,234 42,227 231 16,114 8,959 3,514 10,875 13,467 2,595 1,933 278
Total programming and production expenses - radio	\$	1,069,512	\$	1,113,170

	Budget (unaudited)		Actual	
Power cost	\$	179,350	\$	163,823
Depreciation		165,000		164,619
Salary - Full-time		114,500		115,113
Benefits		15,100		15,935
Repairs and maintenance		8,000		1,942
FICA tax		8,800		8,844
Audio repairs and maintenance		4,600		7,017
Equipment		3,500		972
Total engineering expenses - radio	\$	498,850	\$	478,265

	Budget		Actual	
	(unaudited)			
Salary - Full-time	\$	569,900	\$	583,490
Insurance	7	176,000	7	168,527
Utilities		97,500		87,301
Depreciation		80,000		71,090
Bank charges		55,000		58,469
Benefits		73,100		62,010
Professional fees		102,399		139,213
Board of Directors		34,000		26,654
FICA tax		41,900		37,071
Travel		28,000		26,033
Dues and subscriptions		37,700		45,441
Repairs and maintenance - building		63,500		68,184
Computer		33,000		31,469
Cost of contracted services		21,662		20,762
Office supplies		12,250		11,424
Cleaning and custodial		18,500		17,705
Telephone		16,500		18,910
Postage and freight		8,400		7,743
Miscellaneous		8,600		3,549
Unemployment tax		12,500		231
Real estate tax		10,000		13,152
Promotion		2,500		449
Worker's compensation		1,500		3,020
Training		1,700		325
Hiring		8,000		1,694
Equipment		500		20
Rent and lease		3,500		29,657
Finance charges		-		101
Repairs and maintenance - vehicles and equipment		(8,700)		(7,573)
Total general and administrative expenses - corporate	\$	1,509,411	\$	1,526,121

	 Budget naudited)	Actual	
New member acquisition	\$ 215,850	\$	204,185
Premiums	60,000		48,149
Membership	36,600		31,318
Bad debts	40,000		48,239
Postage	21,800		15,550
Promotion	6,000		3,555
Travel	2,000		2,223
Customer service	360		586
Training	 800		825
Total development expenses - television	\$ 383,410	\$	354,630

Prairie Public Broadcasting, Inc. Schedule of Development Expenses – Radio Year Ended September 30, 2019

	Budget (unaudited)			Actual			
New member acquisition Membership Bad debt expense	\$	56,900 31,050 9,500	\$	52,022 30,799 11,997			
Total development expenses - radio	\$	97,450	\$	94,818			

Gaming Income Cutable Cutabs \$5,937,200 \$4,171,246 E-tabs 1,048,000 13,811,395 Bingo 4,448,400 35,24,781 313,599 Paddlewheel 32,400 61,902 Raffle 22,945 313,599 Paddlewheel 32,400 61,902 Raffle 1,210 Poker 86,973 Promotional items 162,000 156,184 156,864 156,184 Total gaming income 16,804 16,904 16,804 16,804 16,904 12,104 16,804 12,104 12,104 12,104 12,104 12,104 12,104 12,104 12,104 12,104 12,104 12,104 12,104			Budget		Actual
Pull tabs \$ 5,937,200 \$ 4,171,246 E-tabs 1,048,000 3,811,395 Bingo 4,448,400 3,524,781 Blackjack 429,045 313,590 Paddlewheel 32,400 61,902 Raffle 86,737 Promotional items 162,000 15,618 Vending 24,000 16,864 Total gaming income 12,081,045 22,144,088 Cost of Gaming Income 4,772,880 3,379,611 Pull tab prizes 943,200 12,360,678 Poker prizes 943,200 12,360,678 Poker prizes 943,200 12,360,678 Brotzes 3,736,080 3,002,416 Raffle prizes 3,736,080 3,002,416 Total cost of gaming income 9,452,160 18,812,469 Adjusted Gross Proceeds 2,628,885 3,331,619 Direct Expenses 1,181,7710 (2,432,853) Direct Expenses 1,181,715 898,766 Direct Expenses 1,122,400 10,000 <td></td> <td>(ι</td> <td>unaudited)</td> <td></td> <td></td>		(ι	unaudited)		
E-tabs 1,048,000 13,811,395 Bingo 4,448,400 3,524,781 Blackjack 429,045 313,599 Paddlewheel 32,400 61,902 Raffle - 1,210 Poker - 2,69,73 Promotional items 162,000 156,864 Vending 24,000 16,864 Total gaming income 22,144,088 Cost of Gaming income 4,772,880 3,379,611 E-tab prizes 943,200 12,360,678 Poker prizes 943,200 12,360,678 Poker prizes 9,4772,880 3,379,611 E-tab prizes 9,4772,880 3,302,416 Raffle prizes 3,736,080 3,002,416 Aglisted Gross Proceeds 2,628,885 3,31,619 Direct Expenses 1,817,100 22,432,853 Direct Expenses 1,817,100 22,432,853 Net Gaming Income \$ 31,175 89,766 Direct Expenses 1,81,200 10,000 Salaries <td< td=""><td></td><td>4</td><td>F 027 200</td><td>4</td><td>4 4 7 4 2 4 6</td></td<>		4	F 027 200	4	4 4 7 4 2 4 6
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Blackjack 429,045 313,599 Paddlewheel 32,400 61,902 Raffle - 1,210 Poker - 2,200 156,118 Vending 22,400 16,864 Total gaming income 22,144,088 22,144,088 Cost of Gaming Income 4,772,880 3,379,611 E-tab prizes 943,200 12,360,678 Poker prizes 943,200 12,360,678 Poker prizes 943,200 12,360,678 Poker prizes 943,200 12,360,678 Poker prizes 9,452,160 18,812,469 Bilgo prizes 3,736,080 3,002,416 Total cost of gaming income 9,452,160 18,812,469 Adjusted Gross Proceeds 2,628,885 3,331,619 Direct Expenses (1,817,710) (2,432,853) Net Gaming Income \$ 811,175 \$ 898,766 Direct Expenses (1,817,710) (2,432,853) Net Expenses (1,817,710) (2,432,853) State gaming tax 2,87					
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Vending 24,000 16,864 Total gaming income 22,144,088 Cost of Gaming Income 3,379,611 Pull tab prizes 943,200 12,360,678 Poker prizes 943,200 10,360,678 Raffle prizes 60,164 68,166 Raffle prizes 3,736,080 300,2416 Bingo prizes 3,736,080 300,2416 Total cost of gaming income 9,452,160 18,812,469 Adjusted Gross Proceeds 2,628,885 3,331,619 Direct Expenses \$811,771 (2,432,853) Net Gaming Income \$81,157,101 (2,432,853) Net Expenses \$745,200 \$712,093 State gaming tax \$81,600 169,713 FICA \$15,000 120,705 Ren and leases \$18,600 169,713 FICA \$15,000 \$35,000 <td></td> <td></td> <td>162 000</td> <td></td> <td>•</td>			162 000		•
Total gaming income 12,081,045 22,144,088 Cost of Gaming Income 4,772,880 3,379,611 E-tab prizes 943,200 12,360,678 Poker prizes 6,164 69,164 Raffle prizes 3,736,080 3,002,416 Bingo prizes 3,736,080 3,002,416 Total cost of gaming income 9,452,160 18,812,469 Adjusted Gross Proceeds 2,628,88 3,331,619 Direct Expenses (1,817,71) (2,432,853) Net Gaming Income \$ 811,175 \$ 898,766 Direct Expenses \$ 745,200 \$ 712,093 State gaming tax 287,136 463,757 Benefits 122,400 120,705 Rent and leases 186,600 169,713 FICA 1115,580 108,009 Gaming supplies 120,400 599,017 Depreciation 35,004 58,830 Promotion 32,700 35,189 Utilities 30,000 29,064 Vending 13,200 55,69			•		
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Pull tab prizes 4,772,880 3,379,611 E-tab prizes 943,200 12,360,678 Poker prizes - 69,164 Raffle prizes 3,736,080 3,002,416 Bingo prizes 3,736,080 3,002,416 Total cost of gaming income 9,452,160 18,812,469 Adjusted Gross Proceeds 2,628,885 3,331,619 Direct Expenses (1,817,710) (2,432,835) Net Gaming Income \$11,175 \$898,766 Direct Expenses ** ** Salaries 745,200 \$712,093 State gaming tax 287,136 463,757 Rent and leases 186,600 169,713 FICA 115,580 108,009 Gaming supplies 120,400 599,017 Depreciation 35,004 58,830 Promotion 32,200 35,189 Utilities 30,500 27,523 Real estate taxes 30,500 27,523 Real estate taxes 30,500 5,569		-	12,001,045		22,144,088
E-tab prizes 943,200 12,360,678 Poker prizes 69,164 Raffle prizes 3,736,080 3,002,416 Total cost of gaming income 9,452,160 18,812,469 Adjusted Gross Proceeds 2,628,885 3,331,619 Direct Expenses (1,817,710) (2,432,853) Net Gaming Income \$ 811,175 \$ 898,766 Direct Expenses \$ 122,400 \$ 20,705 State gaming tax \$ 287,136 463,757 Benefits \$ 122,400 \$ 20,905 Gening supplies \$ 122,400 \$ 20,905 Gening supplies \$ 120,400 \$ 25,806 \$ 20,906 Vending			4 772 000		2 270 611
Poker prizes - 69,164 Raffle prizes 3,736,080 3,002,416 Bingo prizes 3,736,080 3,002,416 Total cost of gaming income 9,452,160 18,812,469 Adjusted Gross Proceeds 2,628,885 3,331,619 Direct Expenses (1,817,710) 2,432,853 Net Gaming Income \$ 81,175 \$ 898,766 Direct Expenses 3 2,745,200 \$ 712,093 State gaming tax 287,136 463,757 463,757 Benefits 122,400 120,705 288,800 169,713 115,580 108,009 <					
Raffle prizes 600 Bingo prizes 3,736,080 3,002,416 Total cost of gaming income 9,452,160 18,812,469 Adjusted Gross Proceeds 2,628,885 3,331,619 Direct Expenses (1,817,710) (2,432,853) Net Gaming Income **	•		943,200		
Bingo prizes 3,736,080 3,002,416 Total cost of gaming income 9,452,160 18,812,469 Direct Expenses (1,817,710) (2,432,853) Net Gaming Income \$ 811,175 \$ 898,766 Direct Expenses \$ 745,200 \$ 712,093 Salaries 287,136 463,757 Benefits 122,400 120,705 Rent and leases 186,600 169,713 FICA 115,580 108,009 Gaming supplies 120,400 599,017 Depreciation 35,004 58,830 Promotion 35,004 58,830 Promotion 35,004 58,830 Promotion 30,500 27,523 Real estate taxes 30,000 29,064 Vending 13,200 5,569 Contracted services 23,240 36,374 Supplies 18,655 17,828 Insurance 15,000 15,570 Miscellaneous 5,265 8,957 Resale supplies			_		
Total cost of gaming income 9,452,160 18,812,469 Adjusted Gross Proceeds 2,628,885 3,331,619 Direct Expenses (1,817,710) (2,432,853) Net Gaming Income \$ 811,175 \$ 898,766 Direct Expenses \$ 745,200 \$ 712,093 Sata gaming tax 287,136 463,757 Benefits 122,400 120,705 Rent and leases 186,600 169,713 FICA 115,580 108,009 Gaming supplies 120,400 599,017 Depreciation 35,004 58,830 Promotion 32,700 35,189 Utilities 30,000 29,064 Vending 13,200 5,569 Contracted services 23,240 36,374 Supplies 13,655 17,828 ND employment taxes 5 258 Insurance 15,000 15,570 Miscellaneous 5,265 8,957 Resale supplies 6 60 1,533 R			- 2 726 080		
Adjusted Gross Proceeds 2,628,885 3,331,619 Direct Expenses (1,817,710) (2,432,853) Net Gaming Income \$ 811,175 \$ 898,766 Direct Expenses \$ 745,200 \$ 712,093 Salaries \$ 745,200 \$ 712,093 State gaming tax 287,136 463,757 Benefits 122,400 120,705 Rent and leases 186,600 169,713 FICA 115,580 108,009 Gaming supplies 120,400 599,017 Depreciation 35,004 58,830 Promotion 32,700 35,189 Utilities 30,500 27,523 Real estate taxes 30,000 29,064 Vending 13,200 5,569 Contracted services 23,240 36,374 Supplies 1,8655 17,828 Insurance 15,000 15,570 Miscellaneous 5,265 8,957 Resale supplies 6,000 4,314 Kitchen supplies					
Direct Expenses (1,817,710) (2,432,853) Direct Expenses *** 811,175 \$ 898,766 Salaries \$ 745,200 \$ 712,093 State gaming tax 287,136 463,757 Benefits 122,400 120,705 Rent and leases 186,600 169,713 FICA 115,580 108,009 Gaming supplies 120,400 599,017 Depreciation 35,004 58,830 Promotion 35,004 58,830 Promotion 30,500 27,523 Real estate taxes 30,500 27,523 Real estate taxes 30,000 29,064 Vending 13,200 5,569 Contracted services 23,240 36,374 Supplies 18,655 17,828 ND employment taxes 5,265 8,957 Resale supplies 5,265 8,957 Resale supplies 6,000 4,314 Kitchen supplies 9,720 9,771 Repair and maintenance - equipment					
Net Gaming Income \$ 811,175 \$ 898,766 Direct Expenses \$ 745,200 \$ 712,093 Salaries \$ 745,200 \$ 712,093 State gaming tax 2287,136 463,757 Benefits 122,400 120,705 Rent and leases 186,600 169,713 FICA 115,580 108,009 Gaming supplies 120,400 599,017 Depreciation 35,004 58,830 Promotion 32,700 35,189 Utilities 30,500 27,523 Real estate taxes 30,000 29,064 Vending 13,200 5,569 Contracted services 23,240 36,374 Supplies 18,655 17,828 ND employment taxes - 258 Insurance 15,000 15,570 Miscellaneous 5,265 8,957 Resale supplies - 65 Travel 9,720 9,271 Repair and maintenance - equipment 6,660	Adjusted Gross Proceeds				
Direct Expenses Salaries \$ 745,200 \$ 712,093 State gaming tax 287,136 463,757 Benefits 122,400 120,705 Rent and leases 186,600 169,713 FICA 115,580 108,009 Gaming supplies 120,400 599,017 Depreciation 35,004 58,830 Promotion 32,700 35,189 Utilities 30,500 27,523 Real estate taxes 30,500 27,523 Real estate taxes 30,000 29,064 Vending 13,200 5,569 Contracted services 23,240 36,374 Supplies 18,655 17,828 ND employment taxes 18,655 17,828 Insurance 15,000 15,570 Miscellaneous 5,265 8,957 Resale supplies 6,000 4,314 Kitchen supplies - 65 Travel 9,720 9,271 Repair and maintenance - equipment	Direct Expenses				(2,432,853)
Salaries \$ 745,200 \$ 712,093 State gaming tax 287,136 463,757 Benefits 122,400 120,705 Rent and leases 186,600 169,713 FICA 115,580 108,009 Gaming supplies 120,400 599,017 Depreciation 35,004 58,830 Promotion 32,700 35,189 Utilities 30,500 27,523 Real estate taxes 30,000 29,064 Vending 13,200 5,569 Contracted services 23,240 36,374 Supplies 18,655 17,828 ND employment taxes - 258 Insurance 15,000 15,570 Miscellaneous 5,265 8,957 Resale supplies 6,000 4,314 Kitchen supplies 6,000 4,314 Kitchen supplies 9,720 9,271 Repair and maintenance - equipment 6,660 1,533 Bad debt 1,600 (316) <td>Net Gaming Income</td> <td>\$</td> <td>811,175</td> <td>\$</td> <td>898,766</td>	Net Gaming Income	\$	811,175	\$	898,766
Salaries \$ 745,200 \$ 712,093 State gaming tax 287,136 463,757 Benefits 122,400 120,705 Rent and leases 186,600 169,713 FICA 115,580 108,009 Gaming supplies 120,400 599,017 Depreciation 35,004 58,830 Promotion 32,700 35,189 Utilities 30,500 27,523 Real estate taxes 30,000 29,064 Vending 13,200 5,569 Contracted services 23,240 36,374 Supplies 18,655 17,828 ND employment taxes - 258 Insurance 15,000 15,570 Miscellaneous 5,265 8,957 Resale supplies 6,000 4,314 Kitchen supplies 6,000 4,314 Kitchen supplies 9,720 9,271 Repair and maintenance - equipment 6,660 1,533 Bad debt 1,600 (316) <td>Direct Expenses</td> <td></td> <td></td> <td></td> <td></td>	Direct Expenses				
Benefits 122,400 120,705 Rent and leases 186,600 169,713 FICA 115,580 108,009 Gaming supplies 120,400 599,017 Depreciation 35,004 58,830 Promotion 32,700 35,189 Utilities 30,500 27,523 Real estate taxes 30,000 29,064 Vending 13,200 5,569 Contracted services 23,240 36,374 Supplies 18,655 17,828 ND employment taxes - 258 Insurance 15,000 15,570 Miscellaneous 5,265 8,957 Resale supplies 6,000 4,314 Kitchen supplies - 65 Travel 9,720 9,271 Repair and maintenance - equipment 6,660 1,533 Bad debt 1,600 (316) Repair and maintenance - building 3,600 563 Postage 2,760 2,524	·	\$	745,200	\$	712,093
Rent and leases 186,600 169,713 FICA 115,580 108,009 Gaming supplies 120,400 599,017 Depreciation 35,004 58,830 Promotion 32,700 35,189 Utilities 30,500 27,523 Real estate taxes 30,000 29,064 Vending 13,200 5,569 Contracted services 23,240 36,374 Supplies 18,655 17,828 ND employment taxes - 258 Insurance 15,000 15,570 Miscellaneous 5,265 8,957 Resale supplies 6,000 4,314 Kitchen supplies - 65 Travel 9,720 9,271 Repair and maintenance - equipment 6,660 1,533 Bad debt 1,600 (316) Repair and maintenance - building 3,600 563 Postage 2,760 2,524 Small equipment 1,260 3,442 Telephone 2,470 2,543 Accounting	State gaming tax		287,136		463,757
FICA 115,580 108,009 Gaming supplies 120,400 599,017 Depreciation 35,004 58,830 Promotion 32,700 35,189 Utilities 30,500 27,523 Real estate taxes 30,000 29,064 Vending 13,200 5,569 Contracted services 23,240 36,374 Supplies 18,655 17,828 ND employment taxes - 258 Insurance 15,000 15,570 Miscellaneous 5,265 8,957 Resale supplies 6,000 4,314 Kitchen supplies - 65 Travel 9,720 9,271 Repair and maintenance - equipment 6,660 1,533 Bad debt 1,600 (316) Repair and maintenance - building 3,600 563 Postage 2,760 2,524 Small equipment 1,260 3,442 Telephone 2,470 2,543 Accounting, audit, legal, and bank fees 1,800 120	Benefits		122,400		120,705
Gaming supplies 120,400 599,017 Depreciation 35,004 58,830 Promotion 32,700 35,189 Utilities 30,500 27,523 Real estate taxes 30,000 29,064 Vending 13,200 5,569 Contracted services 23,240 36,374 Supplies 18,655 17,828 ND employment taxes - 258 Insurance 15,000 15,570 Miscellaneous 5,265 8,957 Resale supplies 6,000 4,314 Kitchen supplies - 65 Travel 9,720 9,271 Repair and maintenance - equipment 6,660 1,533 Bad debt 1,600 (316) Repair and maintenance - building 3,600 563 Postage 2,760 2,524 Small equipment 1,260 3,442 Telephone 2,470 2,543 Accounting, audit, legal, and bank fees 1,800 <td< td=""><td>Rent and leases</td><td></td><td>186,600</td><td></td><td>169,713</td></td<>	Rent and leases		186,600		169,713
Depreciation 35,004 58,830 Promotion 32,700 35,189 Utilities 30,500 27,523 Real estate taxes 30,000 29,064 Vending 13,200 5,569 Contracted services 23,240 36,374 Supplies 18,655 17,828 ND employment taxes - 258 Insurance 15,000 15,570 Miscellaneous 5,265 8,957 Resale supplies 6,000 4,314 Kitchen supplies - 65 Travel 9,720 9,271 Repair and maintenance - equipment 6,660 1,533 Bad debt 1,600 (316) Repair and maintenance - building 3,600 563 Postage 2,760 2,524 Small equipment 1,260 3,442 Telephone 2,470 2,543 Accounting, audit, legal, and bank fees 1,800 120 Workers' compensation 960 3	FICA		115,580		108,009
Promotion 32,700 35,189 Utilities 30,500 27,523 Real estate taxes 30,000 29,064 Vending 13,200 5,569 Contracted services 23,240 36,374 Supplies 18,655 17,828 ND employment taxes - 258 Insurance 15,000 15,570 Miscellaneous 5,265 8,957 Resale supplies 6,000 4,314 Kitchen supplies - 65 Travel 9,720 9,271 Repair and maintenance - equipment 6,660 1,533 Bad debt 1,600 (316) Repair and maintenance - building 3,600 563 Postage 2,760 2,524 Small equipment 1,260 3,442 Telephone 2,470 2,543 Accounting, audit, legal, and bank fees 1,800 120 Workers' compensation 960 338			120,400		599,017
Utilities 30,500 27,523 Real estate taxes 30,000 29,064 Vending 13,200 5,569 Contracted services 23,240 36,374 Supplies 18,655 17,828 ND employment taxes - 258 Insurance 15,000 15,570 Miscellaneous 5,265 8,957 Resale supplies 6,000 4,314 Kitchen supplies - 65 Travel 9,720 9,271 Repair and maintenance - equipment 6,660 1,533 Bad debt 1,600 (316) Repair and maintenance - building 3,600 563 Postage 2,760 2,524 Small equipment 1,260 3,442 Telephone 2,470 2,543 Accounting, audit, legal, and bank fees 1,800 120 Workers' compensation 960 338	·		•		
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Supplies 18,655 17,828 ND employment taxes - 258 Insurance 15,000 15,570 Miscellaneous 5,265 8,957 Resale supplies 6,000 4,314 Kitchen supplies - 65 Travel 9,720 9,271 Repair and maintenance - equipment 6,660 1,533 Bad debt 1,600 (316) Repair and maintenance - building 3,600 563 Postage 2,760 2,524 Small equipment 1,260 3,442 Telephone 2,470 2,543 Accounting, audit, legal, and bank fees 1,800 120 Workers' compensation 960 338	8		•		•
ND employment taxes - 258 Insurance 15,000 15,570 Miscellaneous 5,265 8,957 Resale supplies 6,000 4,314 Kitchen supplies - 65 Travel 9,720 9,271 Repair and maintenance - equipment 6,660 1,533 Bad debt 1,600 (316) Repair and maintenance - building 3,600 563 Postage 2,760 2,524 Small equipment 1,260 3,442 Telephone 2,470 2,543 Accounting, audit, legal, and bank fees 1,800 120 Workers' compensation 960 338			-		-
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Accounting, audit, legal, and bank fees 1,800 120 Workers' compensation 960 338					
Workers' compensation 960 338					
7 1,617,710 7 2,432,633	Total direct expenses	\$	1,817,710	\$	2,432,853